# Ironic Truths About Using Data to Drive Business Change

Leaders today know they must adapt to change to compete effectively, but often they underutilize the most valuable tool they have: analytics. Without analytics, they lack sufficient insight across all of their company's vital data sources, and are left unable to confidently, reliably drive meaningful change and deliver what customers really want.

In a recent survey\* of C-level executives, here's what we learned about what leaders know about analytics and data, and how they actually use them to try to drive positive change within their organizations.

### IRONIC TRUTH #1

Revenue and customer feedback are clear catalysts for change—but if it ain't broke, don't fix it!

#### Data Shows...

The top 3 drivers for change within a business are:

# 39% 27% Revenue numbers Direct feedback from customers brand perception

#### hov have

68% admit they haven't attempted a change initiative in their business because "if it ain't broke, don't fix it."

But...!



# IRONIC TRUTH #2

It's theory versus practice when it comes to utilizing data and analytics for business change.

#### 85% say data and analytics are important

Data Shows...

in informing sales/marketing changes.

#### Only 29% review dashboard metrics daily,

But...!

with 11% reviewing them only when there's a problem!





29% review dashboard

metrics daily



review metrics only when there's a problem!

11%

#### The top 5 data points that inform the final decision to make a change are:

Data Shows

# Social media data Sales figures Feedback from the team Contact center data IRONIC

intelligence.

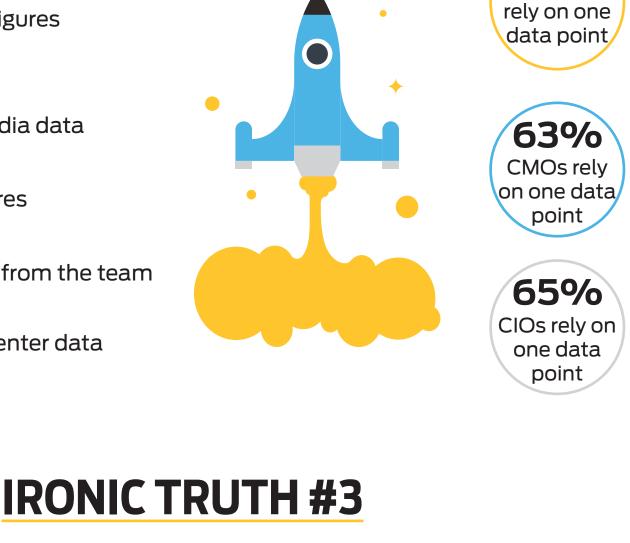
#### heavily on one data point; shockingly, for CMOs and CIOs, this number skyrockets to

63% and 65%, respectively!

39%

But...!

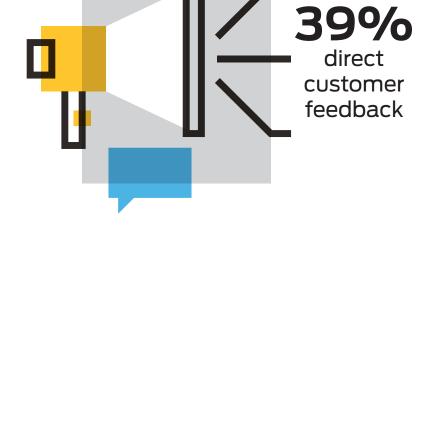
39% of all respondents admit to relying too



## Data Shows...

39% rely on direct customer
feedback to drive change.
Only 23% say utilizing customer feedback
is how they solve a crucial problem with
a product or service. And businesses still

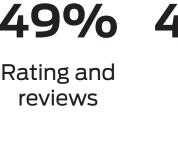
Most businesses miss out on the truest hub of customer



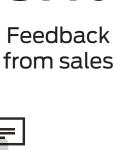
#### ignore sources that deliver the truest voice of the customer—such as the contact

But...!

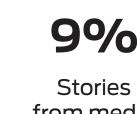
center—instead drawing opinions from biased sources:











Contact Stories center data from media

By ignoring crucial sources of customer feedback, leaders

are missing out on opportunities to better meet customer expectations and grow more efficiently.

What to Do Instead: Put Customer Data from Contact Centers at the Forefront of Business Change

Contact center conversations feature the unfiltered voice of the customer, who tell you

directly (and indirectly) what they want. As some of the richest data your organization possesses, this reliable, unbiased information can help ensure your change initiatives reflect the true needs of the customer. And the way to reliably tap into this information treasure trove is through analytics.

Download the full *Business Transformation and Analytics: Driving Change in a Customer*-

<u>Centric World</u> report for more details and for tips on how contact centers can gain a seat at the executive table.

\*This research was conducted by VI.GA consulting with more than 1,000 C-suite executives in the U.S. and U.K. in February 2018.